

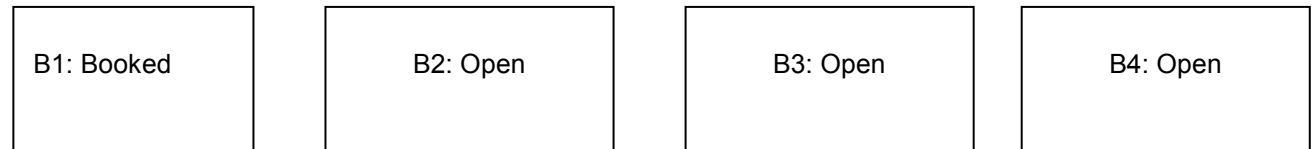
**Phase A**  
February 2009

**ESPA Info Lunch**  
Open to all  
Date: 18.02.09  
Time: 13.00-14.00

**Purpose:** Provide information about the programme and the upcoming call. Consult participants about required support and accept proposed themes participants may want to have mini-workshops on.

**Series of mini- workshops  
B1, B2, B3 etc**

**Phase B**  
March 2009



**Phase C**  
May 2009

**ESPA**  
**One Day Open Workshop for UoN & External parties (May 2009)**

Co-hosted  
Centre for the Environment (CFE)  
&  
Centre for Environmental Management (CEM)